

**MINUTES**  
**COLLEGE OF MEDICINE-JACKSONVILLE EXECUTIVE COMMITTEE**  
**October 25, 2023**  
**3:00 P.M.**  
**Zoom**

The meeting of the College of Medicine-Jacksonville Executive Committee was called to order by Linda Edwards, M.D., on October 25, 2023, at 3:00 p.m., via Zoom.

**ATTENDING**

**Members:** Carrie Adams; K. C. Balaji M.D.; Ramon Bautista, M.D.; Tina Bottini, MPA; David Chesire, Ph.D.; Eric Conde, MSA; John Davis, M.D.; Zachary Deutch, M.D.; Carol Diachun, M.D., MSED; Linda Edwards, M.D.; Frank Genuardi, M.D.; Andy Godwin, M.D.; Dheeraj Gopireddy, MBBS, MBA; Kelly Gray-Eurom, M.D., MMM; Shane Hester, D.O.; Randal Henderson, M.D.; Mark Hudak, M.D.; Madeline Joseph, M.D.; Pradeep V. Kadambi, M.D., MBA; Colleen Kalynych, Ed.D.; Arshag Mooradian, M.D.; Carol Motycka, PharmD, BCACP; Leigh Neumayer, M.D., MBA, MS; Alex Parker, Ph.D.; Salam Salman, M.D.; Kelly Sharp, MBA, CPA, CMA; Elisa Sottile, M.D.; Elisa Zenni, M.D.

**Guests:** Kathy Barnhart, Dr. Robert Donnell, Anna Harper, Dan Leveton, Greg Miller, Bonnie Steele, Bill Young

The minutes of the College of Medicine-Jacksonville Executive Committee meeting on September 28, 2023, were approved.

**Dean's Report:** Dr. Edwards stated that our mission is to heal, comfort, educate and discover. Our vision is to be the region's most valued health care asset. All of the goals in the dashboard are being met. The search committee for chair of radiology is reviewing applications. There is a work group looking at clinical services that will be provided in the new North campus bed tower. UF Health East and the ambulatory surgery center will be able to do procedures now that the last insurer rates have been approved. UF Vice President Kurt Dudas was in Jacksonville and met to discuss UF's presence in Jacksonville, the health center and the medical education hub. UF Health St. Johns and UF Health Flagler Hospital are working with Dr. Kadambi and Dr. Dewar to begin to look at opportunities and referral pathways. An office of physician relations has been created. Care will remain local and tertiary and quaternary services will be provided by our hospital or potentially Gainesville. One candidate has been identified for the term professorship in Medical Education Research and Scholarship. The deadline for applications for the term professorship in Quality Improvement and Patient Safety (QIPS) Research and Scholarship has been extended to December 1. The chairs were asked for recommendations for the term professorship in QIPS. Dr. Edwards has scheduled a meeting with Rebecca Younglove to discuss the 360 chair evaluations. The strategic funding requests for Round 1 were approved in October and the Jacksonville funding requests will be reviewed in Round 2. Dean Koch will step down effective January 1, 2024. There are no immediate plans for a search committee.

**CEO Update:** Mr. Miller stated that the hospital is ahead of budget for the first quarter of the fiscal year. HCAPS goals are being met. A Chief Nursing Officer is being recruited. The recruitment process for the Chief Medical Officer has started. The construction documents for the new ED and trauma center will be finalized in mid-Spring of 2024 and construction will start in the summer of 2024. Renovation on the interior will be completed in the spring of 2026. The new bed tower on the North campus is moving forward with targeted occupancy in the summer of 2024. Hospital leadership is actively working on the recruitment process to support the new

## MINUTES

College of Medicine Jacksonville Executive Committee

October 25, 2023

Page 2

expansion. Hospital leadership is working on the operating agreement with Select Medical who will be the inpatient rehab partner. Security improvements are being made including salary increases for security officers and supervisors, increases for JSO contract officers, and weapons detection systems. The City Council vice president visited the ED and another city council member will visit to discuss how we manage jail patients. The tour with Mayor Deegan will be rescheduled.

**Quality and Safety Update:** Dr. Gray-Eurom encouraged faculty and staff to get their flu vaccine. She stated that we are trying to decrease throughput time and early discharges. A few candidates have been recommended for the Medical Director of Value Based Care.

**Healthcare Excellence and Organizational Enrichment:** Dr. Joseph presented the AAMC StandPoint survey recommendations. There will be a Town Hall meeting on November 30 at 5:15 p.m. Psychological safety training will be held on January 19, 2024. Dr. Salman stated that the Faculty Council conducted stay interviews with faculty from multiple departments with more open-ended questions. Some of the reasons that faculty stay include the patient population that we serve, the camaraderie with colleagues and teaching residents. The goal is to expand those positive indicators across the institution.

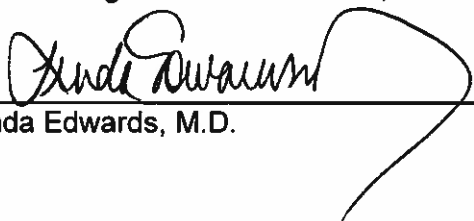
**GME Update:** Dr. Zenni stated that the Oral and Maxillofacial Surgery head and neck site visit last week went well and their residency site visit is on November 7. The CREATORS call for proposals was sent to all faculty with a deadline for applications on January 20, 2024. CREATORS would like to highlight the work being done at our institution; please e-mail Colleen.Kalynych@jax.ufl.edu with faculty accomplishments in medical education or quality improvement/patient safety research and scholarship.

**UGME Update:** Dr. Genuardi stated that Dr. Nelson hopes to become more directly involved in the regional campus plan.

**Administrative Affairs Update:** Mr. Conde stated that the UF Ombuds, Ron Anderson, will present to the Faculty Council on November 6 about services offered. UF Employee Relations will meet monthly in Jacksonville with faculty and staff.

**Clinical Informatics Update:** Dr. Donnell gave an update on Clinical Informatics. One of the projects is the DAX (Data Analysis eXpressions) pilot study which will begin in Jacksonville on December 23, 2024. DAX can document patient encounters and can reduce 80% of the after-clinic work in Epic.

There being no further business, the meeting adjourned at 4:00 p.m.

  
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Linda Edwards, M.D.